

Appendix B

Economic Growth Monitoring Table – October 2019

Updated: 13.09.19

Project name	Project manager	Milestones	CMT Champion update of progress against milestones	RAGB	Budget and spend to date	Project brief saved to Vision 2020 drive
<p>Lead on the Western Growth Corridor development (Council as the developer)</p> <p>PH – Neil Murray</p>	<p>Helen Ritchie</p>	<p>Ongoing - Network rail discussions and agreement with bridges team</p> <p>Oct 2018: The final piece of Transport modelling commenced on Monday 30th July and is due for completion before the end of September. This will inform the update of the Transport Assessment. An independent highway consultancy has been engaged to review the work undertaken and provide their analysis of the findings to ensure a robust access strategy for the development. Ongoing discussions in Sept/Oct between LCC, CLC and the development consultancy team to discuss the details of the modelling work and a highway solution moving forward.</p> <p>Aug 2018: Homes England to meet with CoLC on Friday 17th August to discuss the details of the grant offer for the Local Authority Accelerated Construction (LAAC).</p> <p>Sept 2018: Work on excavating the remaining trenches to inform the Archaeology Mitigation report will commence on Monday 20th August and finish on Friday 21 September.</p>	<p>Project has been re-classified as an AMBER as progress has been made on several areas with the submission of a planning application and now in planning determination period).</p> <p>This modelling work undertaken now and the previous modelling will provide all the necessary data to update the Transport Assessment and provide all the relevant information to inform a highway solution through the development and to connect the development to the wider infrastructure network.</p> <p>Offer for £1.88M received from Homes England towards £2.2M of opening up costs for phase 1 of WGC.</p> <p>A press release was sent in advance by the Comms Team updating the public on the work to be undertaken.</p>	<p>Amber</p> <p>(Planning Application submitted on 15th April 2019 and now in planning determination period)</p>	<p>Forecast budget of £75,000 for planning determination period.</p> <p>Forecast budgets to be prepared for Phase 1A.</p>	<p>Yes</p>

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		<p>Sept 2018: Ecology Reports updates to be completed.</p> <p>Feb 2019: Second Public Consultation to held, including flooding and transport workshops as well as drop-in sessions</p> <p>20 March 2019: Exec. Committee Report given approval</p> <p>April 2019: Delivery Agreement and Homes England LAAC Grant Funding Agreement signed on 2nd April 2019.</p> <p>April 2019: Planning Application Submission on 15th April 2019</p> <p>June 2019: Terms of Reference for the Management, Operational and Procurement teams finalised.</p> <p>Sept 2019: Additional ecology surveys to be undertaken to inform previous ecology reports.</p>	<p>Majority additional ecology reports are complete and only one further Bat Activity Report is due in September.</p> <p>The responses from the initial public consultation were published on 2nd July 2018. 4 public and 1 statutory authority replies were received and the Comms team have formally responded to these. The responses and analysis of the final phase of public consultation informed the Statement of Community Engagement which will be part of the planning submission.</p> <p>CoLC planning team are meeting the application team on a regular basis.</p> <p>The project teams meet on a regular basis to progress the next delivery stages of work to bring forward the Phase 1A development.</p>			

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<p>Implementation of a market strategy and plan to transform City Square</p> <p>PH – Neil Murray</p>	<p>Ant Angus (operation)</p> <p>Maria Clayton (Delivery)</p>	<p>April 2018: A consultation on the signage and opening hours with traders</p> <p>18 May 2018: 80th Birthday of the Market</p> <p>July 2018: Meeting organised to review progress to date and agree the next steps.</p> <p>August 2018: An industry specialist from NAMBA commissioned to update on previous work and to meet CMT and the Project Team to appraise options for the market.</p> <p>Sept/Oct 2018: Develop the outdoor market offer on City Square. The development of the market has taken place, however cannot develop fully as we are still negotiating with Lincoln BIG.</p> <p>Nov/Dec 2018: Executive report on Markets</p> <p>25 Feb 2019: Report is going to exec. Promoting a holistic market proposal.</p>	<p>Responses from traders to the April 2018 consultation were low and there was no consensus view from those that did respond. This makes developing a strategy for the markets with existing traders difficult.</p> <p>An event to celebrate the 80th birthday of the market was arranged and the Mayor attended.</p> <p>An options appraisal is required to ascertain the future use of the market to ensure that it fits in with the wider retail strategy proposals of the area. Review to include a survey of the future use and the support and potential relocation of existent business</p> <p>Interest in the outdoor market offer going well.</p> <p>MHCLG has created a 'Future High Street Fund' that ought to be looked at to inform market work.</p>	Green	£300k initial budget set	Yes

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		<p>22 March 2019 submission date for FHSF.</p> <p>End of May 2019: A meeting to be scheduled to take place between the Market group and the operational / capital side.</p> <p>2 July 2019: Markets meeting was held to discuss how to move the project forward. Agreed that a sub group would be formed to consider feasibility and to appraise all options. Options to include:</p> <ul style="list-style-type: none"> - Hybrid offer - Reinvigorate the markets - Extend floor space to provide market and food offer <p>Summer 2019: meeting to be scheduled with the GLLEP</p> <p>Summer 2019: regular sub team meetings to be held</p>	<p>FHSF programme now open for bids. Deadline for submission for Phase on 22.3.19.</p> <p>A detailed tree report has now been undertaken outlining the health of the tree, which has indicated that the Cornhill tree is salvageable. Further meetings are taking place to agree options to retain and include the tree in the proposals. The tenant has now been given notice, and is scheduled to vacate in October 2019.</p> <p>Planning permission for kiosk demolition was approved on 17th July 2019.</p> <p>A GLLEP pipeline project application was made in December 2018, and we have received confirmation that we have been successful in getting through the first stage of this. A further call for application is now out and we have been asked to submit something for the markets (this is an update for the Dec 18 submission, not a new submission). This will be a 2 phase application. Money towards the Cornhill public realm as Phase 1, deadline is 27th September 2019.</p>			

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Place based marketing for Lincoln (Visit, Invest and Live). Formerly: Produce an investment prospectus for Lincoln PH – Neil Murray	Amy Marshall	<p>31 March 2018: Way forward in place, led by Visit Lincoln in new format</p> <p>September 2018: Soft launch of Invest Lincoln with an action plan</p> <p>Summer 2019: AM meeting with Sammy Pengelly to further progress this</p> <p>Winter 2019/20: Full public launch</p>	<p>This project has now morphed into the place based marketing brand for the city which is being worked on with Visit Lincoln. This shall be incorporated into the CoLC's corporate website.</p> <p>Development of the project is ongoing. Sammy Pengelly is leading on this project from Visit Lincoln's side.</p> <p>RitzMcCay appointed for the content work and Energy Cell appointed for technical work. Quality of life marketing profile for Lincoln is being funded and progressing with NHS as a partner</p>	Green	£10,000 for first phase of work from Industrial promotions budget	Yes
Build the Lincoln Transport Hub PH – Neil Murray	Maria Clayton	<p>28 Jan 2018: Opening of the bus station</p> <p>21 March 2018: Floor 4 completed</p> <p>31 March 2018: Completion of the project (practical)</p> <p>08 Jan 2019: Project contract completion</p> <p>April 2019: Completion work has started on Floor 5</p> <p>April 2019: The full grant has now been paid</p> <p>May 2019: Fifth floor now complete</p>	<p>Overall Hub performing well with positive experience feedback across all elements</p> <p>Several awards already won and more results awaited. – awards to date:</p> <ol style="list-style-type: none"> 1. East Midlands Engineering Project of the Year 2018 winner 2. Safer bus station award winner 2018. 3. British Car Parking award winner March 2019 for Best New Car Park 4. East midlands Construction Excellence Awards won Project 	Green	£30M No overspend	Yes

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		<p>June/July 2019: Performance and monitoring / evaluation report will be completed</p> <p>End of 2019/2020: Post implementation report</p> <p>End of 2019/2020: Equality and diversity assessment to be completed</p>	<p>of the Year/Civil Engineering award May 2018</p> <ol style="list-style-type: none"> 5. Greater Lincolnshire construction and property Awards winner for Projects Over £5m feb 2019 6. RICS 2019 East Midlands Tourism Leisure and Regeneration Award winner may 2019 and as a result has been put forward to national awards in Oct 2019 7. ParkMark Awards Crime Prevention Initiatives Board Award for Safer Parking scheme category – inc. effective surveillance, quality management clean environment appropriate lighting Nov 2017 <p>A PRI review is proposed for next year.</p> <p>Monitoring and Evaluation Plan for Dft is due for submission shortly.</p>			
<p>Refresh the Lincoln Growth Strategy and Action Plan to ensure it aligns with the latest evidence base and aspirations of stakeholders</p> <p>PH – Neil Murray</p>	<p>Gill Wilson</p>	<p>Revised programme</p> <p>Target completion of the Strategy winter 19/20. Programme as follows;</p> <p>31st July 2019 scoping complete</p>	<p>GLLEP Local Industrial Strategy evidence base reviewed and comments fed back.</p> <p>Planning for Growth Greater Lincolnshire work also being reviewed</p> <p>Local evidence development ongoing</p>	Amber	None	Yes

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		<p>Aug/Sept 2019 evidence development complete</p> <p>October 2019 draft document</p> <p>Oct/Nov consultation and Committee reporting</p> <p>Dec/Jan Final document and launch</p>				
<p>Transport Group Task Force to enable transport initiative delivery e.g.;</p> <ul style="list-style-type: none"> • Southern bypass/North Hykeham Relief Road • Review of Lincoln Transport Strategy • Midlands Connect A46/A15 priorities • Improved regional rail connectivity • Increased Lincoln to London services • Improved bus services • More cycling/walking opportunities 	Gill Wilson	<p>May 2019: Cllr Davies has convened a transport board, which contains members and officers from LCC / CoLC / NKDC / WLDC. Its ambition is to reduce traffic by 10/15%.</p> <p>August 2019 new East Midlands Train Franchise to commence Abellio</p> <p>Summer 2019 East Midlands Connect finalises list of priority schemes to Dft inc NHRR</p> <p>Autumn 2019 completion of Lincoln Transport Strategy</p> <p>Autumn 2019 Phased improved direct Lincoln to London Train Services to commence.</p>	<p>Transport Strategy and Lincoln Cycling and Walking network Plan being progressed by LCC, awaiting document release for comment.</p> <p>Organisation Travel Plan review – A review across a sample of key city employers on the benefits of a coordinated approach to travel planning has commenced with initial discussions with key organisation. Reporting Autumn 2019.</p> <p>A variety of funding bids are being drafted as part of the GLLEPs project pipeline. Projects include support for the City Centre vibrancy programme including; public realm improvements – Cornhill and City Square; Wigford Way Regeneration area.</p>	Green	None	<p>No brief required Partnership approach to assist delivery.</p> <p>Terms of Reference in place</p>

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<ul style="list-style-type: none"> Public Realm Strategic priorities delivery PH – Neil Murray		Winter 2019 Cornhill public realm element to be completed				
Develop a Business Growth & Support Strategy that sets out requirements for developing and supporting business growth, and include action plan	Jaclyn Gibson	05 June 2017: – Scoping day to look at current service as a base for strategy development July-Oct 2017: - Meeting with other stakeholders to develop the strategy/evidence gathering 2018 – Strategy being developed	This project is on hold – there are no immediate consequences as a result of the delay	Amber		Yes
Supporting delivery of the Sustainable Urban Extensions and the wider Lincoln growth areas PH – Neil Murray	Kate Ellis	It has been agreed by the CMT Champion that milestones are to be monitored by the Central Lincolnshire Co-ordination of Delivery Group (CL COD). Therefore, milestones will not be monitored, but updates will still be provided in the next Angela Andrews is calling a meeting to discuss SUE's	The Central Lincolnshire Steering Group of all three Chief Executives meets regularly and any key issues regarding the delivery of the Planned growth are discussed. A Review of the Central Lincolnshire Local Plan has commenced and any need for a refresh of the Housing and Economic Growth evidence will be undertaken as part of this process.	Green	None	Partnership approach and led by CL COD so no COLC Project Brief
Utilities Infrastructure Projects PH – Neil Murray	Gill Wilson	Working with GLEP to develop a utility infrastructure action and communication plan for inclusion in the local industrial strategy by 2020.	A meeting with GLEP re. Utility study outcomes has been arranged for Wednesday 25 th Sept.	Green	None	No. LCC are the lead on this project.

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		Planning for growth needs to be reflected within this project.				CoLC supporting.
Shaping Growth & Development through quality Place-based Design	Michael Hurtley	<p>28 June 2019: Housing Design Conversation event held, organised by LCC, CoLC and RIBA East Midlands to consider how to drive up quality design in the delivery of the 100,000 needed to meet growth needs in Greater Lincolnshire. Presentations provided by stakeholders, including RIBA, Homes England, Lincolnshire Society of Architects and Kate Ellis. Workshops held to discuss how to promote quality housing design in Greater Lincolnshire.</p> <p>Output of Housing Design Conversation to include a report of the outputs of event and to establish a collection of all associated local, regional and national policy documents informing quality design.</p>	<p>Development of follow up event towards the end of the year.</p> <p>20th September 2019 Lincolnshire Design Review meeting arranged</p>		None	Partnership approach so no COLC Project Brief

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Greyfriars PH – Neil Murray	Phil Quiggins	<p>2017: Viability study complete March HLF project Enquiry Submitted for larger bid</p> <p>October 2018: Options report to Exec</p> <p>March 2019: Progressing to second round of HLF bid</p> <p>March 2019: Submit HLF stage 2 bid.</p> <p>May 2019: AMF bid submission.</p> <p>August 2019: Executive report to agree funding.</p>	<p>Heads of terms being negotiated.</p> <p>Partnership agreements being negotiated for HLF1 and 2 stages with Heritage Lincs.</p> <p>Partnership agreement has now been signed.</p> <p>Developing a grant bid submission, working in partnership with Heritage Lincs.</p> <p>Taking grant bid submission to exec. 28th October 2019.</p>	Green Placed on hold	£15,000 (Stage 1 – All spent)	Yes
Waterside East PH – Neil Murray	Maria Clayton	<p>New phase 2 project– to be scoped and project brief developed in due course</p> <p>CoLC purchasing EA offices with the current intention of converting in flats. The bid is to be made by 18th April 2018.</p> <p>Summer 2019: Project plan to be developed</p>	Concept work is underway and delivery is being prioritised as part of the post 2020 work programme.			Pending
Retail assessment PH – Neil Murray	Maria Clayton	<p>New phase 2 project– to be scoped and project brief developed in due course</p>	The need and scope of the Assessment is to be considered in context of Central Lincolnshire Local Plan review and the emerging City Centre Vibrancy work,			2019/2020

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			delivery of which is being prioritised as part of the post 2020 work programme.			
Creative Industries feasibility study)	Jo Walker (Lead contact)	<p>24 May 2018: Tender issued by University</p> <p>22 Jun 2018: Closing date for quotes and proposals</p> <p>28 Jun 2018: Supplier interviews or presentations</p> <p>09 Jul 2018: Inception meeting with chosen provider</p> <p>30 Jan 2019: Consultants to present evidence.</p> <p>30 April 2019: Completion of Phase 1</p> <p>30 June 2019: Completion of feasibility study</p> <p>July 2019: Jo Walker met with Kate Bell, Simon Walters and Suckhy Johal</p> <p>Phase 2 brief has been circulated to Jo Walker who has provided feedback on this.</p>	<p>Led by the University. CoLC is supporting. This has been linked to the Sincil Bank Regeneration Scheme (Vision 2020 project) because the likely location of a hub is Sincil Bank.</p> <p>Tom Fleming Creative Consultancy have been appointed and feasibility study is underway. Inception meeting with partners has taken place and currently they are meeting local stakeholders and holding wider consultation events.</p> <p>Consultants met with the project board to present the findings from phase 1 and initial views on phase 2 of the feasibility study.</p> <p>Presentation to GLLEP was given May 2019</p> <p>Consultation report was given to CMT on 11th June.</p> <p>Phase 1 (research & analysis of the opportunity/shortlist of sites) is complete. Awaiting report, remains outstanding.</p>	Amber		Yes

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			<p>Phase 2 has now started. This includes further work to establish feasibility of creative workspace (for production and retail), with a focus on St Marks, Tentercroft Street and Central Market (as retail outlet).</p> <p>Placing an expression of interest ERDF bid for £800k match fund from private sector for a creative industry production fund as part of St Marks works.</p>			